Employee Post-Travel Disclosure of Travel Expenses

Date/Time Stamp:

SECRETARY OF THE SENATE

PUBLIC PECORDS

2019 AUG 29 PM 4: 56

Form RE-2

Post-Travel Filing Instructions: Complete this form within 30 days of returning from travel. Submit all forms to the Office of Public Records in 232 Hart Building.

(Revised 1/3/11)

In compliance with Rube reimbursed/paid for		_	osures with respect to t	travel expenses that have been or w
	-	orization (Form RE-1), ortification Form with al		y, invitee list, etc.)
Private Sponsor(s) (list			<u>.</u>	
Travel date(s): Augus	st 7th			
Name of accompanyin Relationship to Travelo	g family member (if a	ny): Child		
	OSTS IN EMPLOYEE	EASE DUE TO THE AC EXPENSES. (Attach add		E OR DEPENDENT CHILD, ONLY
	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)
☐ Good Faith Estimate ☐ Actual Amount			\$30.00 (breakfast and lunch only)	
Expenses for Accomp	anying Spouse or De	pendent Child (if appli	cable):	
	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)
☐ Good Faith Estimate ☐ Actual Amount	N/A	N/A	N/A	N/A
necessary.): I attended	sessions on school imp	provement, learning abou	t the working being done	ttach additional pages if as the Every Student Succeeds Act ne by states and districts.
5 8/29/19 Date	Kara Warch (Printed r			(Signature of traveler)
ے I have made a determin	nation that the expense		ections with travel desc	cribed in the <i>Employee Pre-Travel</i> in Rule 35.
8/29/19 (Date)			(Signature of Super	vising Senator/Officer)



Program on Education and Society

Ross E. Wiener
Vice President &
Program Executive Director
Aspen Institute Headquarters
PH: 202-736-5817
Ross.Wiener@aspeninst.org

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August 29, 2019

Kara Marchione
Director of Education Policy
U. S. Senate Committee on Health, Education, Labor and Pensions
428 Dirksen Office Building
Washington, DC 20510

Dear Kara,

In order to assist you in fulfilling your reporting requirement, I am pleased to provide the following information:

Sponsor: The Aspen Institute Education and Society Program

Purpose: To participate in a conference on Implementing ESSA:

School Improvement and Innovation

Conference Dates: August 6-8, 2019

Destination: Airlie, 6809 Airlie Road, Warrenton, VA 20187

Conference Meal Cost for 8/7/19 only:

\$ 30.00 (breakfast and lunch only)

	If you need additional information, please contact Antoinette Miller at 202-736-3538. Sincerely,
Aspen Institute Headquarters	Souk Greiner
CD 2300 N Street NW	
၀ုဘု Nn Suite 700	
CWashington, DC 20037	
C) PH 202-736-5800	
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EMPLOYEE PRE-TRAVEL AUTHORIZATION

<u>Pre-Travel Filing Instructions</u>: Complete and submit this form at least 30 days prior to the travel departure date to the <u>Select Committee on Ethics</u> in <u>SH-220</u>. Incomplete and late travel submissions will <u>not</u> be considered or approved. This form <u>must</u> be typed and is available as a fillable PDF on the Committee's website at cthics.senate.gov. Retain a copy of your entire pre-travel submission for your required post-travel disclosure.

Name of Traveler: Kara Marchione	
Senate HELP Committee Employing Office/Committee:	ee
Private Sponsor(s) (list all): The Aspen Institute, Inc. (E	ducation and Society Program)
August 6-8, 2019 Travel date(s): Note: If you plan to extend the trip for any reason	
Warrenton, VA Destination(s):	n you <u>must</u> notify the Committee.
Explain how this trip is specifically connected to the trave	eler's official or representational duties:
implementation of the 2015 reauthorization of the Elen number of panels and discussion sessions with research	nis retreat will help me better understand State and federal mentary and Secondary Education Act. The retreat has a ners and practitioners to discuss State and local implementation rovisions in the reauthorization. Attending this retreat will future reauthorizations.
Name of accompanying family member (if any): Relationship to Employee: Spouse Child	
l certify that the information contained in this form is true	e, complete and correct to the best of my knowledge:
7/8/19 (Date)	Signature of Employee)
TO BE COMPLETED BY SUPERVISING SENATOR/OFFICE Secretary for the Majority, Secretary for the Minority, and Charles	CER (President of the Senate, Secretary of the Senate, Sergeant at Arms, plain):
1, Senator's/Officer's Name) hereb	y authorize Kork Morchione (Print Traveler's Name)
related expenses for travel to the event described above.	ent or reimbursement for necessary transportation, lodging, and I have determined that this travel is in connection with his or her not create the appearance that he or she is using public office for
I have also determined that the attendance of the employed of the Senate. (signify "yes" by checking box)	e's spouse or child is appropriate to assist in the representation
7/8/19	Patty Munes
(Date) (Revised 10/19/15)	(Signature of Supervising Senator/Officer) Form RE-1
- · · · · · · · · · · · · · · · · · · ·	tain ve-i

PRIVATE SPONSOR TRAVEL CERTIFICATION FORM

This form must be completed by any private entity offering to provide travel or reimbursement for travel to Senate Members, officers, or employees (Senate Rule 35, clause 2). Each sponsor of a fact-finding trip must sign the completed form. The trip sponsor(s) must provide a copy of the completed form to each invited Senate traveler, who will then forward it to the Ethics Committee with any other required materials. The trip sponsor(s) should NOT submit the form directly to the Ethics Committee. Please consult the accompanying instructions for more detailed definitions and other key information.

The Senate Member, officer, or employee MUST also provide a copy of this form, along with the appropriate travel authorization and reimbursement form, to the Office of Public Records (OPR), Room 232 of the Hart Building, within thirty (30) days after the travel is completed.

Ť	he Aspen Institute, Inc. (Education and Society Program)
D	escription of the trip: Aspen Institute Education and Society program sponsored convening for senior
	ducation staffers on the Implementation of the Every Student Succeeds Act (ESSA) and next steps.
D	ates of travel: August 6-8, 2019
	ace of travel: Warrenton, VA
Ň	ume and title of Senate invitees: Please see attached roster
-	ertify that the trip fits one of the following categories:
_	(A) The sponsor(s) are not registered lobbyists or agents of a foreign principal and do not retain or employ registered lobbyists or agents of a foreign principal and no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip.
Ē	(B) The sponsor or sponsors are not registered lobbyists or agents of a foreign principal, but retain or employ one or more registered lobbyists or agents of a foreign principal and the trip meets the requirements of Senate Rule 35.2(a)(2)(A)(i) or (ii) (see question 9).
X	I certify that the trip will not be financed in any part by a registered lobbyist or agent of a foreign principal.
তা	
×	I certify that the sponsor or sponsors will not accept funds or in-kind contributions earmarked directly or indirectly for the purpose of financing this specific trip from a registered lobbyist or agent of a foreign principal or from a private entity that retains or employs one or more registered lobbyists or agents of a foreign principal.
ì٠é	ertify that:
X	The frip will not in any part be planned, organized, requested, or arranged by a registered lobbyist or agent of a foreign principal except for de minimis lobbyist involvement.
X	

9.	USE ONLY IF YOU CHECKED QUESTION 6(B) I certify that if the sponsor of sponsors retain or employ one or more registered lobbyists or agents of a foreign principal, one of the following scenarios applies:
	(A) The trip is for attendance or participation in a one-day event (exclusive of travel time and one overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member officer, or employee on any segment of the trip. —OR—
	(B) The trip is for attendance or participation in a one-day event (exclusive of travel time and two overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip (see questions 6 and 10).
	(C) The trip is being sponsored only by an organization or organizations designated under § 501(c)(3) of the Internal Revenue Code of 1986 and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip.
lQ.	USE ONLY IF YOU CHECKED QUESTION 9(B) If the trip includes two overnight stays, please explain why the second night is practically required for Senate invitees to participate in the travel:
11.	An itinerary for the trip is attached to this form. I certify that the attached itinerary is a detailed (hourby-hour), complete, and final itinerary for the trip.
12.	Briefly describe the role of each sponsor in organizing and conducting the trip:
	The Aspen institute is the sole sponsor of this retreat and is solely responsible for the development and
	execution of the convening. (see continued response)
13.	Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to that mission;
	The Aspen Institute is an educational and policy studies non-profit organization whose mission is to foster
	leadership based on enduring values and provide a non-partisan forum for the exchange of Ideas.
	(see continued response)
14.	Briefly describe each sponsor's prior history of sponsoring congressional trips:
	The Aspen Institute has a nearly forty year history of conducting non-partisan educational forums, which
	often include Members of Congress and staff: The Aspen Institute Education and Society program
	has been conducting convenings for Congressional education staff for over twelve years.

The Aspen Institute holds numerous educational activities, including educational briefings, roundtables,					
forums, a	nd conference	es for a diverse range	of attendees including	ng federal and state p	olicymakers,
business	and organizat	tional teaders, memb	ers of the press and t	he general (see cont	linued response)
Total Expe	enses for Eac	h Participant:			
		Transportation Expenses	Lödging Expenses	Meal Expenses	Other
Good estin	d Faith matë	\$58.00 (round trip mileage and tolls)	\$188.00 for two nights total	\$110.50,	\$402.50 meeting room fees (includes meeting facilities set up/take down
Amounts	•				cleaning, meeting materials)
					<u> </u>
participati	her a) the trip on or b) the to nal participat	rip involves an event	at is arranged or orga that is arranged or or	nized without regard ganized specifically v	to congressional vith regard to
participation congression	on or b) the to mal participat	rip involves an event ion:	at is arranged or orgathat is arranged or organized or organized or organized to Congressional s	ganized specifically w	vith regard to
participaticongression b) The trip	on or b) the to mal participat is organized	rip involves an event tion: specifically with rega	that is arranged or or	ganized specifically was	vith regard to
participation congression by The trip	on or b) the to nal participat is organized ling on implen	rip involves an event tion: specifically with rega	that is arranged or organisms of the Congressional s	ganized specifically was	vith regard to
participation congression by The trip their learn Reason for	on or b) the to nal participat is organized ling on implen	rip involves an event ion: specifically with regardentation of the Even	that is arranged or organisms of the Congressional s	staff participation in o	vith regard to
participation congression by The trip their learn for The location for the location continues the location continu	on or b) the to nal participated is organized ing on implen- on is close to	rip involves an event ion: specifically with regardentation of the Event Washington, DC for	that is arranged or organisms of the Congressional so Student Succeeds A	staff participation in or	rder to support
participation congression by The trip their learn for the location experts by	on or b) the to chal participated is organized ing on implen- on is close to ought in to su	rip involves an event ion: specifically with regardentation of the Event Washington, DC for	that is arranged or organication Congressional so Student Succeeds A or trip easy staffer travel and by into DCA, Dulles or	staff participation in or	rder to support
participation congression b) The trip their learn Reason for the location experts by Name and	on or b) the to chal participated is organized in selecting the cought in to sur location of he	rip involves an event tion: specifically with regardentation of the Even location of the even Washington, DC for ipport the retreat) to f	that is arranged or organical to Congressional so Student Succeeds A or trip easy staffer travel and by into DCA, Dulles or facility:	staff participation in or	rder to support
participation congression b) The trip their learn Reason for Experts by Name and Airlie Hou	on or b) the to mal participated is organized ing on implementation of he se, 6809 Airlings of the se, 6809 Airlings of t	rip involves an event ion: specifically with regardentation of the Event location of the event Washington, DC for ipport the retreat) to for other lodging	that is arranged or organization of the Congressional so Student Succeeds A or trip easy staffer travel and by into DCA, Dulles of facility: /A 20187	staff participation in or	rder to support

ŻÌ.	Describe how the daily expenses for lodging, meals, and other expenses provided to trip participants compares to the maximum per diem rates for official Federal Government travel:					
	Rooms are \$94.00 per day, which reflects the per diem limit					
	Meals are 8/6/19 \$14.25 per day, 8/7/19 \$55.00 per day, 8/8/19 \$41.25 per day, which reflects the					
	per diem limit					
22 .	Describe the type and class of transportation being provided. Indicate whether coach, business-class or first class transportation will be provided. If first-class fare is being provided, please explain why first-class travel is necessary:					
	Transportation is not provided; mileage will be reimbursed for participants' travel by personal car					
23,	1 represent that the travel expenses that will be paid for or reimbursed to Senate invitees do not include expenditures for recreational activities, alcohol, or entertainment (other than entertainment provided to all attendees as an integral part of the event, as permissible under Senate Rule 35).					
24,	List any entertainment that will be provided to, paid for, or reimbursed to Senate invitees and explain why the entertainment is an integral part of the event: None					
25.	I hereby certify that the information contained herein is true, complete and correct. (For trips involving more than one sponsor, you must include a completed signature page for each additional sponsor): Signature of Travel Sponsor:					
	Name and Title: Elliot Gerson, Executive Vice President, Policy & Public Programs					
	Name of Organization: The Aspen Institute					
	Address: 2300 N Street NW, Suite 700, Washington, DC 20037					
	Telephone Number: 202-736-5859 (Lisa Jones, Deputy General Counsel)					
	Fax Number: 202-467-0790					
	E-mail Address: lisa.jones@aspeninst.org					

Appendix to Private Sponsor Travel Certification Form

Aspen Institute Senior Congressional Education Staff Network Retreat, August 6-8, 2019.

Question 12. Briefly describe the role of each sponsor in organizing and conducting the trip (response continued) -- The Bill & Melinda Gates Foundation is not a sponsor of this trip and did not play a role in organizing, planning or conducting the trip. The Foundation provided grant funding to support the Aspen Institute Education & Society Program, including the Aspen Senior Congressional Education Staff' Network; however, the Foundation did not earmark any funding for this trip.

Questions 13. Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to the mission (response continued) – The Aspen Institute Education and Society Program seeks to provide a neutral forum to aid education policymakers in their efforts to improve K-12 public education. The purpose of the trip is to conduct a non-partisan educational retreat that encourages off the record, candid exchanges of ideas to support staffers' learning.

Question 15. Briefly describe the educational activities performed by each sponsor (other than sponsoring congressional trips) (response continued) — The Aspen Institute organizes numerous educational activities, including educational briefings, roundtables, forums and conferences for a diverse range of attendees including federal and state policymakers, business and organizational leaders, members of the press and the general public. The Aspen Institute Education and Society Program works with federal, state and local education leaders to improve K-12 student achievement, particularly for underserved students.



Aspen Senior Congressional Education Staff Network Retreat

Implementing ESSA: School Improvement and Innovation

Airlie House 6809 Airlie Drive Warrenton, VA 20187

August 6-8, 2019

#5. Please provide names and titles of ALL Senate Members and employees you are inviting.

The Senate employees invited (listed below) are senior education staff responsible for education issues; they are invited specifically because of their education portfolio to meet with leaders and educational experts from states, districts, research, and support organizations to engage in non-partisan dialogue on the impact of federal policy on different levels of the education system.

SENATE CONGRESSIONAL STAFF

Amanda Beaumont

Minority Deputy Education Policy Director Senate Committee on Health, Education, Labor, and Pensions

Manuel Confreras

Minority Education Policy Advisor
Senate Committee on Health, Education, Labor, and Pensions.

Laura Friedel

Majority Clerk

Senate Appropriations Subcommittee on Labor, Health and Human Services, and Education

Mike Gentile

Majority Professional Staff Member Senate Appropriations Subcommittee on Labor, Health and Human Services, and Education

Jordan Hynes

Majority Professional Staff Member Senate Committee on Health, Education, Labor, ... and Pensions

Alex Keenan

Minority Clerk

Senate Appropriations Subcommittee on Labor, Health and Human Services, and Education

Kim Knackstedt

Minority Senior Disability Policy Advisor Senate Committee on Health, Education, Labor, and Pensions, Ranking Member

Mark Laisch

Minority Professional Staff Member Senate Appropriations Subcommittee on Labor, Health and Human Services, and Education

Kara Marchione

Minority Education Policy Director Senate Committee on Health, Education, Labor, and Pensions

Bob Moran

Majority Deputy Education Policy Director Senate Committee on Health, Education, Labor, and Pensions

Matt Stern

Majority Professional Staff
Senate Committee on Health, Education, Labor, and Pensions



June 18, 2019

Dear Senate Colleague,

We are writing to invite you to participate in an upcoming retreat — "Implementing ESSA: School Improvement and Innovation" — for the Aspen Senior Congressional Education Staff Network from 12;00 PM Tuesday, August 6, 2019 to 1;00 PM Thursday, August 8, 2019 at Airlie House, 6809 Airlie Road, Warrenton, VA 20187, located 50 miles from Washington, DC.

At this convening, staffers will hear from state and district leaders on the implementation of the Every Student Succeeds Act. Staffers will understand how states implementing their ESSA plans and building coherence across priorities, systems, and programs. Participants will also have a chance to explore school improvement, including how states and districts are responding to new reporting requirements and taking advantage of flexibilities to implement innovative initiatives like project-based learning and competency-based education. Finally, the retreat will provide an opportunity for staffers to engage in their own learning and build working relationships with colleagues from different parties and chambers and with leading experts in the field.

We are committed to working with you and the Senate Ethics Committee to ensure compliance with the Senate rules regarding privately-funded sponsored travel. Enclosed you will find all the forms necessary for filing the trip with the Ethics Committee:

A detailed agenda listing discussion sessions

A completed Private Sponsor Travel Certification Form and appendix

A list of invited Senate staffers

.A blank Employee Pre-Travel Authorization form

You must complete the Traveler Form and submit it with the enclosed agenda, list of Invited staffers, and Primary Trip Sponsor Form directly to the Senate Ethics Committee (220 Hart) no later than Monday, July 8, 2019. After receiving the completed travel package, the Ethics Committee will review and issue an approval to you or your sponsoring Member. After the trip, you will need to complete a post-travel form that we will email to you after the site visit.

Attendance is by invitation only, with no outside observers or lobbyists. Funding is provided solely by grants from established foundations — no government, individual, foreign, corporate, or special interest money is accepted. The Network is supported by The Bill & Melinda Gates Foundation. The Aspen Education & Society Program maintains autonomy over invitations, materials, and the agenda for the retreat.

The retreat will begin at 12:00 PM on Tuesday, August 6, 2019, at Airlie House and will conclude at 1:00 PM on Thursday, August 8, 2019. Please plan your travel accordingly in order to be present for the duration of the retreat. Dress is business casual for all meetings.

The retreat promises to be productive and informative. We look forward to seeing you there.

Warm regards,

Ross Wiener

Danielle Gonzales

Marisa Goldstein

Doug Mesecar



Aspen Senior Congressional Education Staff Network Retreat

Implementing ESSA: School Improvement and Innovation

Airlie House 6809 Airlie Rd Warrenton, VA 20187 P: (540) 347-1300

August 6-8, 2019

AGENDA

Retreat Goals:

Understand how states and districts are implementing the Every Student Succeeds Act (ESSA), including school improvement strategies after the first year of school identifications; Understand how states and districts are using innovation, especially around teaching and learning, accountability, and assessment, to address equity and support school improvement; Engage in active learning and build working relationships with education leaders from the field, as well as with colleagues from different parties and chambers.

Tuesday, August 6, 2019

12:00 PM	Arrival and Check-In (participants to arrive by personal transportation)				
12:30 - 1:00 PM	.Lunch				
1:15 – 1:45 PM	Welcome, Overview, and Retreat Objectives				
	To guide the retreat's discussion, Congressional staffers and faculty members will begin by sharing their top learning objectives for the convening.				
1:45 — 3:00 PM	Session I: Lessons from ESSA Accountability Year 1 Implementation Angélica Infante-Green, Commissioner, Rhode Island Department of Education (invited)				
	LaTanya McDade, Chief Education Officer, Chicago Public Schools (invited)				
	 Guiding Questions: How did the identification of schools for CSI, ATSI, or TSI compare to expectations and/or state plan projections? What are implications? Are there any false negatives/positives? How are SEAs and LEAs preparing for year 2 of ESSA accountability implementation? What lessons have been learned, what adjustments are being made? To what extent are SEAs amending their approved ESSA plans and/or seeking waivers? How are SEAs and LEAs engaging stakeholder groups in drefting 				

amendments or seeking waivers?

C)



- What role are support organizations playing in supporting implementation and building capacity in SEAs and LEAs?
- What role has the U.S. Department of Education (ED) played during the first year of implementation and what are state and districts expectations for what they should be doing in year 2 and beyond?

3:00 - 3:15 PM

Break

3:15 - 5:00 PM

Session II: Innovation Focus on Personalized Learning

Participants will learn about innovative approaches to teaching and learning, such as personalized learning and competency-based education, how these approaches can help to increase equity and outcomes for all students, and their Intersection with ESSA and other state laws and policies:

Guiding Questions:

- How does ESSA encourage innovation like personalized learning? What state and district capacity is needed to effectively implement practices like personalized learning and competency-based education?
- Could ESSA and/or other current/future federal policy or funding encourage more innovation or help to scale best practices?
 How are these models being evaluated for impact? Or being used to support and complement school improvement initiatives?

5:00 - 5:15 PM

Taking stock: Staff reflections and feedback to guide remaining discussions

6:30 PM

Networking Reception with Expert Faculty

Staffers will have the opportunity to network with faculty during the reception.

7:00 - 8:30 PM

Dinner with Discussion of Earlier Sessions

Wednesday, August 7, 2019

7:30 - 8:30 AM

Breakfast

8:30 - B:35 PM

Group reflection on Day 1: What thoughts and questions were raised for further discussion?

8:35 - 11:00 AM

Session III: Deep Dive on School Improvement

Leighann Lenti, Chief of Partnership, University of Virginia Partnership for Leaders in Education (invited)

Staff will be led through a detailed presentation on district turnaround efforts being supported by the University of Virginia's work nationally, with a close examination of the work in a partner district. Staff and faculty will consider implementation implications, including what it means for SEA and LEA capacity, human capital decisions, budgeting, and overall strategy.



11:00 - 11:15 AM Break and individual reflection

11:15 AM - 12:15 PM Session IV: School Improvement Reflection: Context and Implications

Faculty will respond to issues raised in earlier sessions and respond to the questions staffers are most interested in learning more about.

Guiding Questions:

Is ESSA's theory of action around school improvement playing out as envisioned? Why or why not?

- How are ATSI and TSI identified schools sufficiently differentiated?
- How are SEAs leveraging ESSA's evidence requirements for interventions? What interventions are they using?
- For CSI schools, are improvement plans (including resource allocation reviews) proving useful (or different from prior practice)? Are SEAs engaging with CSI plans in a timely and useful way? What supports do LEAs need to effectively support CSI schools?

What role can/should ED play in promoting effective practices and evidence-based improvement strategies?

12:15 - 1:30 PM Lunch

1:30 - 3:00 PM

Session V: Innovation Focus on Accountability and Assessment

Staff will go on a partner walk to answer two questions:

- 1. What innovation(s) did you expect to see following ESSA's passage?
- 2. How can can/should federal policy encourage/allow/support innovation?

All staff and faculty will engage in a full group discussion reflecting on discussions from the partner walk. Followed by a look at how states and districts are thinking about innovation in accountability and assessment.

Guiding Questions:

- How does ESSA allow for flexibility to support Innovation/alternative approaches to assessment and accountability? Through its accountability structure? Through the Innovative Assessment Pilot?
- What will it take to effectively scele innovations across more districts/states (i.e., capacity, funding, flexibility)?
- What is the role of ESSA relative to other state and/or district policies, practices, and/or funding streams in supporting innovation? How could these policies be more coherent and aligned?
- What role can/should the federal government play in fostering innovation in assessment and accountability?

3:00 - 3:30 PM

Break

3:30 - 4:45 PM

Session VI: Exploring Report Cards in the ESSA Era

Guiding Questions:

 How do families and other stakeholder groups perceive the role and usefulness of state and district report cards?



How are report cards beloing to highlight equity? Are there any concerns about transparency; accessibility; and disaggregation?

How are states and districts reporting on additional measures (such as discipline or teacher quality data), as well as other metrics states have chosen to report on that do not contribute to accountability determinations?

- Are LEA report cards complimenting SEA report cards and adding contextual and/or additional information that is relevant and useful to stakeholders?
- Which SEA or LEA report cards are especially well-designed? What about them seems most promising?

4:45 - 5:00 PM

Taking stock: Staff reflections and feedback to guide remaining discussions

6:30 PM

Networking Reception with Expert Faculty

Staffers will have the opportunity to network with faculty during the reception.

7:00 - 8:30 PM

Dinner with Discussion of Earlier Sessions

Thursday, August 8, 2019

7:30 - 8:45 AM

Breakfast

8:45 - 8:50 AM

Staff reflections and feedback to guide remaining discussion

8:50 - 10:20 AM

Session VII: Connecting Innovation and School Improvement under ESSA Leighann Lenti, Chief of Partnership, University of Virginia Partnership for Leaders in Education (invited)

LaTanya McDade, Chief Education Officer, Chicago Public Schools (invited)
Guiding Questions:

- How can innovative practices be used to support school improvement efforts? Are
 there technical or adaptive challenges to achieving this?
- How tight/loose do SEAs and LEAs need to be to create space for innovation while meeting required timelines for improvement and outcomes)?
 How are SEA and LEA leaders using federal funds to support innovation?
- What supports do SEAs and LEAs need to foster a culture of innovation and to scale successful innovations?

10:20 - 10:30 AM

Break

10:30 - 10:50 AM

Complete Retreat Evaluation

10:50 - 11:20 AM

Final Observations from Expert Faculty

11:20 - 11:45 PM

Taking Stock: Staff Reflections and Feedback to Guide Next Steps for the Network

12:00 - 1:00 PM

Lunch and Adjourn (participants to depart by personal transportation)